

**District of Columbia  
Department of Behavioral Health (DBH)**

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**Pre-Application Conference**



**RFA Number: RM0 DCOR080819**

**RFA Title: DC Opioid Response (DCOR) Faith-Based  
Recovery Month Grant**

Pre-Application Conference:  
**Tuesday, August 13, 2019**



# Today's Agenda

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The RFA includes **Faith-Based Recovery Month Grant** opportunity that will be discussed today:

## **DC Opioid Response (DCOR) Faith-Based Recovery Month Grant**

### **Key Dates**

- Notice of Funding Announcement Date: **Friday, August 16, 2019**
- Request for Application Release Date: **Friday, August 9, 2019**
- Pre-Application Conference Date: **Tuesday, August 13, 2019**
- Application Submission Deadline: **Friday, August 23, 2019**
- Anticipated Award Start Date: **Friday, September 6, 2019**

Please note all questions on an index card. Questions will be answered at the duration of the presentation.



# Amount of Funding and Grant Awards

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- Approximately \$1,000,000 is available to fund up to \$25,000.
- At a minimum 40 faith-based organizations will receive awards based on available funding.
- Grants will be awarded by DBH using funds provided by the Department of Health and Human Services (HHS), Substance Abuse and Mental Health Services Administration (SAMHSA), State Opioid Response Grant, CFDA #93.788. The grant award is contingent upon available funding.
- The grant award will be from **September 6, 2019 through September 29, 2019**. The grant may be continued for one (1) additional year based on documented project success and the availability of funding.

Reference RFA page 11



# Eligibility Requirements

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Eligible entities who can apply for grant funds under this RFA are/have:

- Faith-based organizations located in the District of Columbia (DC);
- 501(c)(3) non-profit status, or the ability to enlist the services of a fiscal agent that meets this criteria to apply for the funding on behalf of the applicant organization; and
- Active Charitable Solicitation license from DC Department of Consumer and Regulatory Affairs (DCRA).

Reference: RFA page 13



# Background

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This Request for Applications (RFA) identifies an opportunity for the District's faith-based community to implement prevention strategies including, but not limited to: hosting conversations on opioid awareness and workshops to understand the signs and symptoms of OUD, promoting a Day of Recovery, discussing treatment and recovery services, and training community members on naloxone. This work seeks to fund faith-based organizations in all eight wards in the District.

Reference: RFA page 2



# Background

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LIVE. LONG. DC., the District’s Strategic Plan to Reduce Opioid Use, Misuse, and Related Deaths, is building the city-wide effort to ensure equitable and timely access to high-quality substance use disorder treatment and recovery support services (RSS).

- This RFA represents an essential component of the work the District is doing through LIVE. LONG. DC. Specifically, Goal 2 in LIVE. LONG. DC. is to “Educate Washington, DC residents and key stakeholders on the risks of opioid use disorders and effective prevention and treatment options” and Strategy 2.3 is to “Conduct outreach and training in community settings (e.g., after-school programs, summer camps, churches, and community centers) to engage youth, parents, educators, school staff, and childcare providers on ways to effectively communicate regarding substance use disorder and engage/ support those impacted.”

Reference: RFA page 12



# Definitions

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1. **DBH:** Department of Behavioral Health is a cabinet level agency in the District of Columbia and serves as the single state behavioral health authority for the District of Columbia reporting directly to the Mayor.
2. **ODD:** Opioid use disorder is a problematic pattern of opioid use leading to clinically significant impairment or distress.
3. **Intervention:** A combination of program elements or strategies designed to produce behavior changes or improve health status among individuals or populations.
4. **SAMHSA:** Substance Abuse and Mental Health Services Administration is a federal agency responsible for decreasing the impact of substance use and mental disorders.
5. **SUD:** Substance use disorders occur when the recurrent use of alcohol and/or drugs causes clinically significant impairment, including health problems, disability, and failure to meet major responsibilities at work, school, or home.



# Target Population

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For the purposes of this RFA, the applicant should focus on providing faith-based prevention and awareness activities on OUD to their congregations and communities.

Reference: RFA page 13





# Background

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- Implementing the proposed tasks in this RFA will also support the work of the Substance Abuse and Mental Health Services Administration (SAMHSA). Every September, SAMHSA sponsors Recovery Month to increase awareness and understanding of mental and substance use disorders and celebrate the people who recover.
- The 2019 [theme](#) is Join the Voices for Recovery: Together We Are Stronger.

Reference: <https://recoverymonth.gov/promotional-materials/recovery-month-toolkit>



# Location of Services

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Services and events associated with this grant should take place at the faith-based organizations.

Reference: RFA page 13



# Data Collection and Reporting

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Grantees will be required to collect, track, and report information on services provided and individuals served

- Applicants must describe their capacity to accurately capture and report the following key outcomes:
  - Completed sign-in sheets of each event;
  - Pre- and post- survey about opioids and OUD;
  - Basic demographic information on participants;
  - Number of individuals served by the program by activity and cumulatively;
  - Number of individuals receiving naloxone training;
  - Number of individuals provided naloxone; and
  - Summarized list of major themes and comments from the workshops and trainings.

Grantees shall report on all grant activities in a format prescribed by DBH by October 7, 2019.



# Scope of Services

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Applicants should describe a program that will begin to operate within one (1) day of the grant award and complete by September 29, 2019.

Including the following activities:

- Disseminate literature using information provided by DBH regarding OUD prevention, treatment (including MAT), and recovery.
- Host a kick-off workshop the week of September 9 using DBH-provided information regarding OUD prevention, treatment (including MAT), and recovery.
- Host two trainings (at least two hours each) the weeks of September 16 and 23 using DBH-provided information regarding OUD prevention, treatment (including MAT), and recovery. At least one training must include a naloxone training and dissemination of naloxone kits.
- Host a Recovery Day during a primary day of worship using DBH-provided information regarding OUD prevention, treatment (including MAT), and recovery.



# Project Abstract – (see Attachment II).

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A one-page project abstract is required.

Please provide a one-page abstract that is clear, accurate, concise, and without reference to other parts of the Project Narrative. The project abstract must be written on 8 ½ by 11 inch paper, 1.0 spaced, Arial or Times New Roman font using 12-point type (10 point font for tables and figures) with a minimum of one inch margins, **limited to one page in length.**

Reference: RFA page 15



# Project Narrative – up to five (5) pages

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## **Organizational Capacity (up to 1 page)**

- Applicants should include the following information to highlight their experience and capacity to implement the grant activities:
- Describe their Mission, structure, and scope of current activities; target population, experience, and capacity to meet the deliverables outlined in this RFA.
- Describe how existing resources and materials can be leveraged to educate the communities and congregations (visit <https://www.samhsa.gov/faith-based-initiatives> or <https://www.recoverymonth.gov/resource-category/faith-based> for ideas);
- Describe the team who will work on this initiative, including anyone that would be hired to run this work;
- Describe the location and description of the location where the activities will be held;
- Estimate the number of individuals that will be served by the program;
- Describe the process that the applicant will implement to promote these activities and events with members of the congregation and the community;
- Describe any potential challenges and contingency plans for addressing concerns related to circumstances that may arise; and
- Describe the organization’s plan to be fully operational within one (1) day of the new grant agreement.



# Project Narrative – up to five (5) pages

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## Project Need (up to 1 page)

- Applicants should describe the unmet need for faith-based recovery month activities in the community where the activities will occur. Note: if referencing publicly-available sources of needs assessment data, citations must be provided.

Reference: RFA page 13



# Project Narrative – up to five (5) pages

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## Project Description (up to 2 pages)

- Applicants should describe their plan to develop and implement the following faith-based recovery month activities:
  - Creating outreach items and educational materials (power points) for the workshop and trainings, using information provided by DBH regarding OUD prevention, treatment (including MAT) and recovery;
  - Creating marketing items (including items such as posters, flyers, palm cards and brochures) using information provided by DBH regarding OUD prevention, treatment (including MAT), and recovery;
  - Implementing a plan to outreach to members about the event;
  - Disseminating promotional items;
  - Hosting a kick-off workshop the week of September 9
  - Hosting two, two-hour trainings the weeks of September 16 and 23 using DBH provided information and other DBH approved materials.
  - Hosting a Recovery Day culminating event during a primary day of worship at the end of September 2019.





# Project Narrative – up to five (5) pages

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## Project Evaluation (up to 1 page)

- The section should describe the applicant’s plan to evaluate the project including how the organization will track work plan progress to ensure deliverables are achieved by September 29, 2019 and reported on no later than October 7, 2019. This includes specific information about how the program will advance LIVE. LONG. DC. Goal 2, which is to “Educate Washington, DC residents and key stakeholders on the risks of opioid use disorders and effective prevention and treatment options” and Strategy 2.3, “Conduct outreach and training in community settings (e.g., after-school programs, summer camps, churches, and community centers) to engage youth, parents, educators, school staff, and childcare providers on ways to effectively communicate regarding substance use disorder and engage/ support those impacted.”



# Project Narrative – up to five (5) pages

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The description should include the proposed targets for the following key grant outcomes:

- Completed sign-in sheets of each event;
- Pre- and post- survey about opioids and OUD;
- Basic demographic information on participants;
- Number of individuals served by the program by activity and cumulatively;
- Number of individuals receiving naloxone training;
- Number of individuals provided naloxone; and
- Summarized list of major themes and comments from the workshops and trainings.

The grantee may propose additional outcome measures specific to their project, subject to DBH approval.

The grantee should also outline the process measures and targets it will use to track the faith-based activities delivered under the grant. The section should also briefly describe the infrastructure that will support evaluation activities.



# Scope of Work – Application Scoring

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All applications for this RFA will be objectively reviewed and scored against the following key criteria.

- Criterion 1: Capacity (Corresponds to Section Organizational Capacity) – 45 points
- Criterion 2: Need (Corresponds to Section Project Need) – 10 points
- Criterion 3: Strategic Approach (Corresponds to Section Project Description) – 25 points
- Criterion 4: Evaluation (Corresponds to Section Project Evaluation) – 15 points
- Criterion 5: Project Budget and Justification – 5 points

Reference RFA page 19-20



# Scope of Work – Application Scoring

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## Criterion 1: Capacity (Corresponds to Section Organizational Capacity) – 45 points

Applicants should have:

- i. Described their Mission, structure, and scope of current activities; target population, experience, and capacity to meet the deliverables outlined in this RFA; **(5 points)**
- ii. Described how existing resources and materials can be leveraged to educate the communities and congregations (visit <https://www.samhsa.gov/faith-based-initiatives> or <https://www.recoverymonth.gov/resource-category/faith-based> for ideas); **(5 points)**
- iii. Described the team who will work on this initiative, including anyone that would be hired to run this work. **This includes a completed Staffing Plan – Attachment IV; (10 points)**
- iv. Described the location and description of the location where the activities will be held; **(5 points)**
- v. Estimated the number of individuals that will be served by the program; **(5 points)**
- vi. Described the process that the applicant will implement to promote these activities and events with members of the congregation and the community; **(5 points)**
- vii. Described any potential challenges and contingency plans for addressing concerns related to circumstances that may arise; **(5 points)** and
- viii. Describe the organization’s plan to be fully operational within one (1) day of the new grant agreement. **(5 points)**

Reference: RFA page 19



# Scope of Work – Application Scoring

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## Criterion 2: Need (Corresponds to Section Project Need) – 10 points

- Applicants described the unmet need for faith-based recovery month activities in the community where the activities will occur. Note: if referencing publicly-available sources of needs assessment data, citations must be provided. **(10 points)**

Reference: RFA page 19-20



# Scope of Work – Application Scoring

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## **Criterion 3: Strategic Approach (Corresponds to Section Project Description) – 25 points**

Applicants should have described their plan to develop and implement the following faith-based recovery month activities **(20 points)**:

- i. Creating outreach items and educational materials (power points) for the workshop and trainings, using information provided by DBH regarding OUD prevention, treatment (including MAT) and recovery;
  - ii. Creating marketing items (including items such as posters, flyers, palm cards and brochures) using information provided by DBH regarding OUD prevention, treatment (including MAT), and recovery;
  - iii. Implementing a plan to outreach to members about the event;
  - iv. Disseminating promotional items;
  - v. Hosting a kick-off workshop the week of September 9
  - vi. Hosting two, two-hour trainings the weeks of September 16 and 23 using DBH provided information and other DBH approved materials.
  - vii. Hosting a Recovery Day culminating event during a primary day of worship at the end of September 2019.
- Applicants should have completed a Work Plan – Attachment IV. **(5 points)**

Reference: RFA page 20



# Scope of Work – Application Scoring

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## Criterion 4: Evaluation (Corresponds to Section Project Evaluation) – 15 points

- Applicants should have described the plan to evaluate the project including how the organization will track work plan progress to ensure deliverables are achieved by September 29, 2019 and reported on no later than October 7, 2019. This includes specific information about how the program will advance LIVE. LONG. DC. Goal 2, which is to “Educate Washington, DC residents and key stakeholders on the risks of opioid use disorders and effective prevention and treatment options” and Strategy 2.3, “Conduct outreach and training in community settings (e.g., after-school programs, summer camps, churches, and community centers) to engage youth, parents, educators, school staff, and childcare providers on ways to effectively communicate regarding substance use disorder and engage/ support those impacted.” **(5 points)**
- The description should include the proposed targets for the following key grant outcomes **(10 points)**:
  - Completed sign-in sheets of each event;
  - Pre- and post- survey about opioids and OUD;
  - Basic demographic information on participants;
  - Number of individuals served by the program by activity and cumulatively;
  - Number of individuals receiving naloxone training;
  - Number of individuals provided naloxone; and
  - Summarized list of major themes and comments from the workshops and trainings.



# Scope of Work – Application Scoring

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## Criterion 5: Project Budget and Justification – 5 points

- The applicant provided a budget and budget narrative justification of the items included in their proposed budget. This budget stayed under the \$5,000 threshold for marketing items, and was limited to \$3.00 per person in food costs (light refreshments). **(5 points)**

Reference: RFA page 20





# Application Submission and Deadline

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**Applications Due:** Applications are due Friday, August 23, 2019, no later than 1:00 p.m.

**Submit them to:** DBH c/o Daijon Wilburn (202) 671-2792 or Jacqueline Murphy (202) 727-9479, 64 New York Avenue, NE, 3rd Floor, Washington, DC 20002

Applications accepted after the deadline will not be forwarded to the Independent Review Panel for funding consideration.

- **Applications or Attachments will not be accepted by email or fax.**
- **Applications must be ready for receipt by DBH. Applicants will not be allowed to assemble application material on the premises of DBH.**



# Staffing Plan (not counted in page limit)

The applicant's staff plan template (see Attachment IV) provided by DBH is required.

Position Title	Staff Name	Education / Experience Qualifications	Resume or CV Included	General Responsibilities	Annual Salary	Percent FTE	Amount Requested

- The staffing plan should describe staff duties, qualifications, and the percent of time to be spent on project activities, and whether the time will be charged to the grant.
- The plan should clearly indicate which staff positions will need to be hired. Staff CVs, resumes, and position descriptions shall be submitted and will not count towards the page limit.
- Staffing should include, at a minimum, the program director responsible for the oversight and day-to-day management of the proposed program; staff responsible for service delivery; staff responsible for monitoring programmatic activities and use of funds; and staff responsible for data collection, quality and redeliver the recovery month program.



# Project Budget and Justification (not counted in page limit)

The application should include a project budget (see Attachment V) with justification using the provided template.

<b>A. PERSONNEL</b>					
<b>FEDERAL REQUEST - Personnel Narrative</b>					
<b>Position (1)</b>	<b>Name (2)</b>	<b>Key Staff (3)</b>	<b>Annual Salary/Rate (4)</b>	<b>Level of Effort (5)</b>	<b>Total Salary Charge to Award (6)</b>
(1) Project Director	Alice Doe	Yes	\$ 64,890	10%	\$ 6,489
(2) Program Coordinator	Vacant to be hired within 60 days of anticipated award date	No	\$ 46,276	100%	\$ 46,276
(3) Clinical Director	Jane Doe	No	In-kind cost	20%	\$ -
<b>Federal Request</b> (enter in Section B column 1, line 6a of SF-424A)					<b>\$ 52,765</b>

<b>FEDERAL REQUEST - Justification for Personnel</b>
1. The Project Director will provide oversight of the grant. This position is responsible for overseeing the implementation of the project activities, internal and external coordination, developing materials, and conducting meetings.
2. The Program Coordinator will coordinate project service and activities, including training, communication and information dissemination.



# Staffing Plan (not counted in page limit)

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The application should include a project budget (see Attachment V) with justification using the provided template.

The project budget and budget justification should be directly aligned with the work plan and project description.

- i. Budget Narrative**
- ii. Personnel**
- iii. Fringe:**
- iv. Travel**
- v. Equipment**
- vi. Supplies**
- vii. Contractual**
- viii. Other Direct Costs**
- ix. Indirect Costs**

Indirect costs should not exceed 10% of direct costs, unless the organization has a negotiated indirect cost rate agreement.



# Advances (not counted in page limit)

- An applicant seeking an advance, must submit a completed Advance Payment Request form signed by the organization's Chair of the Board of Directors and Executive Director, or equivalent positions.

**No advance payment will be provided without prior official request and approval.**

Department of Behavioral Health ADVANCE PAYMENT REQUEST FORM		
<b>I. GRANTEE AND GRANT IDENTIFICATION</b>		
Organization/Applicant Name:		
BFA No.:		
BFA Title:		
<b>II. FUNDING AWARD &amp; ADVANCE</b>		
Total Award \$	Advance Requested \$ <small>(Must exceed 10% Year of award or \$10,000)</small>	Percent of Total Award: %
<small>1. An applicant responding to a BFA shall identify in the application the need for an advance payment and acknowledge that, if selected, provide the information requested as part of the advance payment request.                  2. The advanced funds shall be spent by the awarded grantee within the same DC Government fiscal year during which the advance is made.                  3. Only one advance payment can be made per grant each fiscal year. If the awarded requests a second advance for a subsequent fiscal year, each advance shall be required for approval.                  4. The use of an advance payment shall be consistent with all terms and conditions of the grant.</small>		
<b>III. ADVANCE PAYMENT SPENDING PLAN/TIMELINE NARRATIVE</b> (If attached separately, it must be signed by the representatives identified in section I of this form.)		
<b>IV. TERMS AND CONDITIONS</b>		
<small>The applicant must submit a statement of need for the specified amount of advance payment (please attach and sign).                  The applicant must submit documentation of the use of advanced funds (invoices, receipts, payroll documentation, etc.) to the DBH grant project director and/or fiscal monitor before the end of the grant performance period, or sooner, if explicitly required by the DBH grant project director. The approved awardee must use the advanced funds in accordance with all the terms and conditions of the grant award.                  Identify the type of documentation that will be submitted to verify the use of the advance funds, as required by the BFA:  <input type="checkbox"/> Receipts   <input type="checkbox"/> Payroll records   <input type="checkbox"/> General ledger accounts   <input type="checkbox"/> Certified checks   <input type="checkbox"/> Other: _____                  The DBH grant project director will initiate the final reimbursement payment request to the award advanced as up to 25% of the grant award (whichever is higher) and documentation supporting use of the advance payment is received from the grantee.</small>		
<b>V. SIGNATURES OF AUTHORITY</b>		
I certify that I am the <u>Executive Director</u> of the applicant organization and am authorized to submit this Advance Payment Request on behalf of the applicant.		
Signature:	Date:	
Print Name:	Title:	
I certify that I am the <u>Chairperson of the Board of Directors</u> of the applicant organization and am authorized to submit this Advance Payment Request on behalf of the applicant.		
Signature:	Date:	
Print Name:	Title:	
<b>VI. THIS SECTION IS FOR DBH APPROVAL ONLY</b>		
Notification of need for the advance payment was included in the original application. <input type="checkbox"/> Yes <input type="checkbox"/> No		
Approved Advanced Amount: \$		
Project Director Approval Signature:	Print Name:	Date:
Deputy Director Approval Signature:	Print Name:	Date:
Initial the checkboxes below to acknowledge advance payment approval.		
<input type="checkbox"/> Grants Management Office	Print Name:	Date:
<input type="checkbox"/> Administrative Services Manager	Print Name:	Date:
<input type="checkbox"/> Office of the Chief Financial Officer	Print Name:	Date:



# Letters of Agreement (not counted in page limit)

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- Applicant should submit all letters of agreement, from other agencies and organizations that will be actively engaged in the proposed project (no template provided).



# Clean Hands Certification (not counted in page limit)

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- Each applicant must submit a current Clean Hands Certification from the District of Columbia Office of Tax Return. DBH requires that the submitted Clean Hands Certification reflect a date within a thirty-day period immediately preceding the application's submission. Self-Certification is not acceptable.





# 501(c)(3) Letter (not counted in page limit)

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- The applicant must submit the organization's determination or affirmation letter approving and/or confirming the tax-exempt status.



# Articles of Incorporation & Bylaws (not counted in page limit)

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- The applicant must submit certification of current/active Articles of Incorporation from the DC Department of Consumer and Regulatory Affairs. Also, the current/active Bylaws must also be submitted.



# IRS W-9 Tax Form (not counted in page limit)

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- The applicant must submit a current completed W-9 form prepared for the U.S. Internal Revenue Service (IRS). DBH defines “current” to mean the document was completed within the same calendar year as that of the application date.



# IRS Tax Exemption Affirmation Letter (not counted in page limit)

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- If there is no IRS tax exemption letter because the organization is a religious organization, then the applicant may submit the best evidence it can of its status.

Examples of potential best evidence for this purpose include, but are not limited to (i) a letter from the leader of the organization verifying that the organization is a religious group; (ii) a letter from the group's board chair or similar official, verifying that the organization is a religious group; (iii) the applicant's most recently submitted state sales or other tax exemption form, if it exists (Form 164 in the District of Columbia); or (iv) the state's issued tax exemption certificate or card, if it exists. (See IRS publication no. 1828, Tax Guide for Churches and Religious Organizations).



# Current Fiscal Year Budget (not counted in page limit)

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- The applicant must submit its full budget, including a projected income, for the current fiscal year and comparison of budgeted versus actual income and expenses of the fiscal year to date.



# Financial Statements (not counted in page limit)

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- If the applicant has undergone an audit or financial review, it must provide the most recent audited financial statements or reviews. If audited financial statements or reviews are not available, the applicant must provide its most recent complete year's unaudited financial statements.



# Separation of Duties Policy (not counted in page limit)

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- The applicant must state how the organization separates financial transactions and duties among people within the organization in order to prevent fraud or waste. This may be a statement that already exists as a formal policy of the organization, or the applicant may create the statement for purposes of the application. The applicant should state which of these situations apply.

This statement should:

- i. Describe how financial transactions are handled and recorded;
- ii. Provide the names and titles of personnel involved in handling money;
- iii. Identify how many signatures the financial institution(s) require on the organization's checks and withdrawal slips; and,
- iv. Address other limits on staff and board members' handling of the organization's money.



# Board of Directors (not counted in page limit)

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- The applicant must submit an official list of the current board of directors on letterhead to include: names and board titles of officers, mailing and e-mail addresses, and phone numbers. The document must be signed by the authorized executive of the applicant organization.





# **Proof of Insurance for: Commercial, General Liability, Professional Liability, Comprehensive Automobile and Worker's Compensation (not counted in page limit)**

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- The applicant must provide in writing the name of all its insurance carriers and type of insurance provided (e.g., its general liability insurance carrier and automobile insurance carrier, worker's compensation insurance carrier), fidelity bond holder (if applicable), and before execution of the grant award, a copy of the binder or cover sheet of the current policy for any policy that covers activities that might be undertaken in connection with performance of the grant award, showing the limits of coverage and endorsements.
- All policies, except the Worker's Compensation, Errors and Omissions, and Professional Liability policies that cover activities that might be undertaken in connection with the performance of the grant award .



# Scope of Work – Selection Process

RFAs will be scored according to the evaluation criteria listed above. The results of the evaluation for each RFA submitted will be classified into one of four categories below:

Ranking Classification	Point Range
Most Qualified	95-100
Very Qualified	80-94
Qualified	70-79
Minimally Qualified	69 and below

When the applications are received, a panel of independent reviewers identified by DBH will review the applications and rank the responses based on the information submitted using the criteria in this RFA. The individual scores of the review panel will be averaged and assigned a classification equivalent to the point range of the averaged scores. The grantee(s) will be selected from among the applicants that score in the “Most Qualified” point range category. If no applications are ranked in the “Most Qualified” category, DBH may select from the “Very Qualified” and “Qualified” categories.



# Helpful Tips

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- Please use the CHECKLIST FOR APPLICATIONS (p. 9-10).
- Narrative should be no more than 6 pages (includes abstract)
- Make sure to follow all the instructions in the RFA.
- Adhere to Application Requirements
- Include Required Documentation
- APPENDIX A, B, C, D, and E (Completed and Signed)
- Include DCRA License
- Number all pages in your application





# Contact Information

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**Program Contact:** Dr. E. Gail Anderson Holness, *Faith-Based Outreach Coordinator*

Email: [EGailAnderson.Holness@dc.gov](mailto:EGailAnderson.Holness@dc.gov)

Phone: 202.671.2911

**Grants Management (Program):** Kelly Murphy, *Project Director, State Opioid Response*

Email: [Kelly.Murphy@dc.gov](mailto:Kelly.Murphy@dc.gov)

Phone: 202.671.4031

**Grants Management Office:** Jocelyn Route, *Strategic Planning, Policy, and Engagement Officer*

Email: [Jocelyn.Route@dc.gov](mailto:Jocelyn.Route@dc.gov)

Phone: 202.671.3204



# Questions

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