Department of Behavioral Health TRANSMITTAL LETTER

SUBJECT Telecommuting		
POLICY NUMBER	DEC 1 7 2013	TL# 212
DBH Policy 717.4	DEC 1 7 2010	

<u>Purpose</u>. To set forth procedures for a *Telecommuting Program* within the Department of Behavioral Health (DBH). The DBH Alternative Work Schedules Program is addressed in DBH Policy 717.3.

This revision adopts the policy from the former Department of Mental Health, now merged into the new Department of Behavioral Health, in accordance with the DBH Establishment Act of 2013.

<u>Applicability</u>. Applies to full-time, part-time, and temporary DBH employees. The requirements of this policy are subject to the provisions of applicable DBH collective bargaining agreements.

<u>Policy Clearance</u>. Reviewed by affected responsible staff and cleared through appropriate Behavioral Health Authority offices.

<u>Implementation Plans</u>. Specific staff whose roles are relevant to the implementation of this policy should be trained, as needed. Program managers are responsible for following through to ensure compliance.

<u>Policy Dissemination and Filing Instructions</u>. Managers/supervisors of DBH must ensure that staff are informed of this policy. Each staff person who maintains policy manuals must promptly file this policy in the DBH Policy and Procedures Manual.

ACTION

REMOVE AND DESTROY

DMH Policy 717.4

INSERT

GOVERNMENT OF THE DISTRICT OF COLUMBIA	Policy No. 717.4	Date	Page 1
		DEC 1 7 2013	
DEPARTMENT OF BEHAVIORAL HEALTH	Supersedes DMH Policy 717.4	1, same subject, d	ated August 7, 2008

Subject: Telecommuting

- 1. <u>Purpose</u>. To set forth procedures for a *Telecommuting Program* within the Department of Behavioral Health (DBH). The DBH Alternative Work Schedules Program is addressed in DBH Policy 717.3.
- 2. <u>Applicability</u>. Applies to full-time, part-time, and temporary DBH employees. The requirements of this policy are subject to the provisions of applicable DBH collective bargaining agreements.
- 3. <u>Authority</u>. D.C. Official Code § 1-612.01 (2006 Repl.); and District Personnel Manual (DPM) Chapter 12, Hours of Work, Legal Holidays and Leave, dated December 7, 2007.

4. Definitions.

- 4a. <u>Alternative Worksite</u> a worksite other than an employee's "official duty station," such as the employee's residence, a telecommuting center, or a facility established by the District government for use by telecommuters. The alternative worksite must be approved by the employee's supervisor and second level manager/equivalent.
- 4b. <u>Alternative Work Schedule</u> means both flexible work schedules and compressed work schedules.
- 4c. Exempt Time Off Exempt time off is time off granted to FLSA-exempt employees at grades 14 and below for work performed in excess of eighty (80) hours in a biweekly pay period.
- 4d. <u>Official Duty Station</u> the place at which the employee is required to perform the official duties of his or her position. This is the official or regular worksite versus the alternative worksite.
- 4e. <u>Subordinate Components</u>. Any organizational unit that reports (directly or indirectly) to the Chief Executive Officer of Saint Elizabeths Hospital or to a Mental Health Authority (BHA) Deputy Director/equivalent.
- 4f. <u>Telecommuting</u> an arrangement, with the first and second level supervisor's approval, in which an employee regularly performs officially assigned duties at home or other worksites geographically convenient to the residence of the employee.
- 4g. <u>Telecommuting Work Agreement</u> A written agreement between DBH and an employee that details the terms and conditions of the employee's work away from his or her official duty station.

- 4h. **Work Hours** an approved work schedule where an eligible employee works on a routine or regular basis away from the official duty station one (1) or more days per week (i.e., at home or at an alternative worksite).
- 4i. Workweek The number of hours worked or required to be worked in one (1) week.

5. Guidelines For Telecommuting.

- 5a. DBH shall establish a *Telecommuting Program* to the maximum extent practical within budgetary constraints, and in a manner that does not diminish employee or organizational performance. Each program is responsible for ensuring that there is funding available in its budget to pay for any DBH costs associated with its telecommuting employees.
- 5b. The Chief Executive Officers of Saint Elizabeths Hospital and the BHA Deputy Directors/equivalents may determine that the work of certain subordinate components of their organization is not conducive to telecommuting and may restrict the ability to participate in telecommuting to certain components of their organization. Justification of the business reasons for the exemption shall be documented and provided through the DBH Chief Administrative Officer to the Division of Human Resources for reporting purposes.
- 5c. The decision of the Chief Executive Officers of Saint Elizabeths Hospital and or the BHA Deputy Directors/equivalents regarding exempting certain subordinate components within their organization from participation in telecommuting may be reviewed by the DBH Director or designee, upon request. The decision of the Director is final and not appealable.
- 5d. Telecommuting shall be from one (1) to five (5) days per workweek. It shall be for a period not to exceed three (3) months per request. It can be extended for periods of up to an additional three months and can be for shorter periods including for temporary situational work needs. Approval of occasional work assignments at an alternative worksite can be made at the discretion of the manager for eight (8) hours or less and does not require a telecommuting agreement.
- 5e. All requests for telecommuting must be part of a scheduled tour of duty and subject to a written *Telecommuting Work Agreement*.
- 5f. Telecommuting shall not be combined with an alternative work schedule.
- 5g. An employee's participation in telecommuting may be rescinded (terminated) by the supervisor whenever it is determined that the employee has failed to accomplish the work as prescribed; or for any other reasons within the discretion of the supervisor.
- 5h. Whenever a supervisor determines that the approval for telecommuting is to be rescinded, the employee should be given, where practicable, at least fifteen (15) calendar days advance notice of the termination. Conversely, the employee may terminate participation in the *Telecommuting Program* at any time, and shall provide at least fifteen (15) calendar days advance notice to the supervisor.
- 5i. Upon the termination of the Telecommuting Work Agreement, the employee shall return to the official duty station and tour of duty that existed prior to receiving approval to engage in telecommuting, unless the tour of duty has been changed by the employee's supervisor in accordance with applicable rules or procedures.

DATE:

- 5j. Failure of an employee to return to his or her official duty station and regular tour of duty upon termination of the Telecommuting Work Agreement may result in forfeiture of the employee's opportunity to engage in telecommuting in the future. If the employee does not report to the official duty station as scheduled and has not requested official leave, he/she will be placed on AWOL (absence without leave) and, when appropriate, may also be subject to disciplinary action.
- 5k. Telecommuting is not intended to serve as a substitute for child or adult care. If children or adults in need of primary care are in the alternative worksite during an employee's work hours, some other individual must be present to provide the care.
- 5l. Telecommuting is not intended to be used in place of leave; *employees shall use* appropriate forms of leave for non-work purposes. Eligible employees and supervisors must observe all pertinent time and attendance, leave, and pay regulations when an employee participates in the *Telecommuting Program*.
- 5m. Overtime and compensatory time, or exempt time off, are to be approved in advance using existing procedures. All pay, leave, and travel entitlements will be based on the employee's official duty station. Only travel specifically authorized by the employee's supervisor will be considered business travel eligible for expense reimbursement or workers' compensation coverage.
- 5n. An employee must be accessible during the approved work hours identified in the *Telecommuting Work Agreement*.
- 50. Any provisions on telecommuting contained in an approved DBH collective bargaining agreement (CBA) take precedence over the telecommuting provisions of this policy for employees covered by such a CBA, to the extent that there is a difference.
- 5p. Telecommuting is not an entitlement or a formal employee benefit. Telecommuting does not change the basic terms and conditions of employment.

6. Basic Requirements for Telecommuting.

- 6a. Positions best suited for telecommuting are those that:
 - (1) Have job tasks that are <u>quantifiable</u>, have clearly defined tasks and work products, primarily project or case-work oriented, telephone-intensive, or computer-oriented; or have work activities that can be accommodated working away from the current work location with equal efficiency as if they were performed at the official worksite:
 - (2) Do not require daily unscheduled face-to-face contact with other employees, supervisors, or the public in the current work location (particularly in cases where five (5) days of telecommuting are being considered);
 - (3) Allow meetings to be scheduled without inconveniencing or impairing the performance of co-workers; and
 - (4) Have minimal or no requirements for special equipment. Any DBH equipment purchases must be within budgetary constraints and are the responsibility of the employee's program.

- 6b. To be considered for telecommuting, employees must have received an official performance rating of at least "Meets Expectations" or "Satisfactory" on their most recent performance evaluation (supervisors should use discretion concerning the approval of telecommuting for employees who, for whatever reason, have not received an official performance rating, e.g., new employees).
- 7. <u>Application, Approval, and other Provisions for Telecommuting</u>. Employees may be eligible for a telecommuting arrangement if conditions and job responsibilities make it feasible.
 - 7a. Requirements for Employee Participation. The eligible employee shall:
 - (1) Complete DBH 29, Telecommuting Application (see Exhibit 1), and forward the original (signed and dated) to his or her immediate supervisor for review and approval. The immediate supervisor will forward it to the second level manager/equivalent for review and approval.
 - (2) If the request is approved, **complete** *DBH 30, Telecommuting Work Agreement* (see Exhibit 2) along with the supervisor. *Telecommuting Work Agreements* are for the period specified in the *Agreement* not to exceed three (3) months per request. The employee, supervisor and second level manager/equivalent must sign the *Telecommuting Work Agreement*.
 - (3) **Submit** a new *Agreement* if there are any significant changes in the assignment. **Prepare** an amendment or addendum if there is any other change to the *Agreement*, sign it and obtain the signature of the supervisor and second level supervisor/equivalent. If the current *Agreement* is being extended without change, then new dates should be written on the *Agreement* near the original dates and initialed by the requesting employee and the immediate supervisor only.
 - (4) **Submit** a written request with at least fifteen (15) calendar days advance notice to the supervisor to end participation in the *Telecommuting Program*, without cause, at any time, if desired.
 - (5) **Comply** with all required security measures, disclosure laws, regulations, and DBH policies so that at no time are security or Privacy Act, Mental Health Information Act (MHIA), or Health Information Portability and Accountability Act (HIPAA) requirements compromised. (See DBH Policy 645.1, DBH Privacy Policies and Procedures.)
 - (6) **Immediately notify** the supervisor of any <u>accident</u> or <u>injury</u> which occurs at the alternative worksite during the course of the scheduled work period. (For more information on this, see the section on "Safety" in Exhibit 2.)
 - (7) If he/she wishes, submit an appeal application (see Exhibit 3, DBH 31) within ten (10) calendar days of the decision to appeal/request reconsideration of a denied request for telecommuting to the second level manager/equivalent. If not resolved at that level, the employee may submit through the normal chain of command to the DBH Director. The appeal may be resolved at any level, however if the DBH Director renders the decision, it is final and not appealable. The employee shall be given the final response to the appeal within seven (7)

DATE:

calendar days from the date of the appeal.

(8) **Make** adjustments to the work schedule for the purpose of attending mandatory meetings, trainings, etc. if required.

7b. Supervisors' Responsibility. Supervisors shall:

(1) Consider promptly each employee application for the *Telecommuting Program*.

Participation in the *Telecommuting Program* may be denied if a determination is made that the program would be substantially disrupted from carrying out its functions or would incur additional costs because of employee participation.

- (2) Consider information in Section 6 above and "factors" shown in Exhibit 4 in making the determination on the application and the number of telecommuting days per workweek (consider the nature of the work, the employee's work habits, the supervisor's management traits and role).
- (3) Approve, deny, or modify the request and Give it to the second level manager/equivalent for signature. Provide a decision within fifteen (15) calendar days of receipt of the telecommuting request from the employee.
- (4) Provide necessary information to the responsible timekeeper for approved applications and forward copies of applications to the servicing/designated Human Resources Specialist for your program. Telecommuting shall start at the beginning of a pay period.
- (5) When there are more telecommuting requests than can be accommodated for a particular choice/time, use deciding factors that are fair and reasonable to make the decision (e.g., the employee service computation date).
- (6) Ensure that employees are aware of any required security measures and requirements related to the Privacy Act, MHIA, and HIPAA as it pertains to the nature of their work.
- (7) Manage and evaluate an employee's successful performance of the work at the alternative worksite by using three primary criteria: (1) quantity of work, (3) quality of work, and (2) completion of projects, in addition to performance plans.
- (8) Whenever the supervisor determines that termination is necessary, rescind an employee's participation in telecommuting, giving at least fifteen (15) calendar days notice where practicable (see page 2 of Exhibit 4 for examples of reasons). The supervisor should provide adequate written justification for the rescission.
- (9) Complete *DBH 32, Telecommuting Status Report* (see Exhibit 5) for each employee at the end of the period specified in the *Telecommuting Work Agreement* and submit to the DBH Telecommuting Program Coordinator.

8. Equipment and Expenses.

8a. **DBH-provided Equipment.**

- (1) DBH-provided equipment at the alternative worksite is not an entitlement of telecommuting. The need for telecommuting equipment is determined on a case-by-case basis by the supervisor and the employee. DBH, at its sole discretion, may choose to provide equipment and related supplies for use by the employee while telecommuting or may permit the use of employee-owned equipment subject to consultation with DBH Information Services to ensure compatibility.
- (2) The decision as to type, nature, function, and/or quality of electronic hardware, modems, systems access, data, and phone lines shall rest entirely with DBH. <u>DBH will not provide telecommuting equipment unless it is justified based on the needs of DBH, the nature of the work assignment, and availability of funds in the requesting program's budget.</u>
- (3) If the supervisor determines that the employee should have DBH equipment in his/her residence, the equipment may be provided with appropriate approval by the supervisor and the Director of Information Services to ensure version control and computer compatibility. Once approved, the installation, repair, and maintenance of telecommuting equipment becomes the responsibility of DBH; these costs shall also be paid by the requesting program.
- (4) In the event that the *Telecommuting Work Agreement* is terminated by the employee or DBH; or the employee for other reasons no longer requires the equipment or services; or the employee terminates employment with DBH, the employee is obligated to return all DBH-owned equipment, software, data, and supplies. DBH reserves the right to recoup the value of any unreturned property from the employee through all appropriate means, including from the employee's final pay check.
- 8b. **Employee-owned Equipment.** When employee-owned equipment is used, it may be inspected by DBH prior to initiation of the *Telecommuting Work Agreement*. Repairs to employee-owned equipment will remain the responsibility of the employee. DBH does not assume any liability for loss, damage, or wear and tear of employee-owned equipment.
- 9. <u>Telecommuting Program Coordinator</u>. The DBH Telecommuting Program Coordinator is located in the Division of Human Resources and is responsible for:
 - Providing all necessary forms and evaluation materials related to telecommuting to employees and supervisors;
 - Maintaining an electronic list of participants and telecommuting records;
 - Ensuring DBH compliance with this telecommuting policy and applicable regulations;
 - Ensuring that supervisors complete *DBH 32, Telecommuting Status Report*, at the end of the period specified in the *Telecommuting Work Agreement*;
 - Providing guidance to participants and supervisors regarding the *Telecommuting Program*; and
 - Ensuring that training on telecommuting is provided as needed.

DATE:

- 10. <u>Annual Reporting Requirements by DBH</u>. The DBH Director of Human Services shall annually report to the Director, DC Department of Human Resources, on the status and efficiency of telecommuting and participation in the agency's *Telecommuting Program*, by completing *DBH 32*, *Telecommuting Status Report for the Department*.
- 11. <u>Inquiries</u>. Questions related to the *Telecommuting Program* should be directed to the DBH Telecommuting Program Coordinator in the Division of Human Resources at (202) 673-3656
- 12. Related References.

DBH Policy 717.3, Alternative Work Schedules

Approved By:

Stephen T. Baro Director, DBH

Signature) (Date)

D.C. DEPARTMENT OF BEHAVIORAL HEALTH

TELECOMMUTING APPLICATION

A. Name:	Agency & Program		
Don't don Tid Coming Com don	(Agency: BHA, SEH, or MHS	•	
Position Title/Series/Grade:	Supe	rvisor:	
Home Location:	Hom	e Phone:	
Office Location:	Miles from Of (per day- rou	fice to Home:	
1. Briefly describe your current job	responsibilities: (Use addi	itional sheets if neces	ssary)
		<u>. </u>	
2. Review the job characteristics believely requirements. Place a $\sqrt{\text{mark for ea}}$ or low).	low and then rate each according to the contract of the contra	ording to your curre	nt job tance (high
Job Requi	irements	High	Low
1. Ability to control and schedule wor			
2. Clear and understandable work ass			
3. Work autonomy			
4. Concentration required			
5. Personal computer or terminal wor			
6. Amount of face-to-face interaction			
7. Amount of telephone communicati			
8. Amount of in-office reference mate	erials required		-
9. Amount of data security required			
(High ratings for items 1 - 5 and low compatible with a telecommuting arr 3. Briefly describe how you meet the	rangement.)		t the job is

DBH POLICY 717.4 Exhibit 1-7a(1), Page 2 of 3

4.	How will telecommuting assist yearency, and benefit the District a		eds of your work unit and the
5 .	How often would you want to tel	ecommute? Check one:	
	1 day a workweek	2 days a workweek	3 days a workweek
Sp	4 days a workweek ecify which days:	5 days a workweek	
6.	Specify the types of assignments/	projects you expect to do whil	e telecommuting.
En	nployee's Signature:	Da	ite:
В.	This section is to be completed by	the Supervisor:	
	Job Requ		Yes No
1.	Is frequent face-to-face contact wi order to complete task(s) or activi form?		
2.	Is frequent supervisory review, what a routine part of task(s) or activition		
3.	Would security or technical reason used outside of the work environm	s prevent information from beir	
	Was the most recent official performance Expectations" or "Satisfactory?"		
	Will sensitive information be proc over networks?		
6.	Are there other concerns that might participation in the Telecommuting		r's

<u>DBH POLICY 717.4</u> Exhibit 1-7a(1), Page 3 of 3

Print Name:	Date:
Disapproved (Specify reason(s) b	pelow):
Approved	
Approving Official:	
C. This section is to be completed by	the second level manager/equivalent:
Signature:	Date:
Print Name:	
	ion is to disapprove request, specify reason(s) below):
Approve	
Supervisor's Final Recommendation	:

DBH-29 (7/2008)psd

D.C. DEPARTMENT OF BEHAVIORAL HEALTH TELECOMMUTING WORK AGREEMENT

I. PREAMBLE

I, _	(Print Name) (Employee), request permission to
an <i>Te</i>	(Print Name) articipate in the Telecommuting Program (Program), and to perform my job duties at alternative worksite. If approved, I agree to act in accordance with this elecommuting Work Agreement (Agreement), and I understand that my failure to comply the the terms of the Agreement may result in my termination from the Program.
	II. TERMS AND CONDITIONS
1.	Employee agrees to participate in the Program for a period not to exceed three (3) months per request, beginning and ending This Agreement may be extended for three (3) months at a time, based on supervisory approval. (Dates should start at the beginning of a pay period.)
	At the end of the three (3) months, the terms of this Agreement should be reviewed, it changes are required, follow Section 7a(3) of the Telecommuting Policy. If there are no changes and the agreement is to be extended, the extension dates should be listed below and initialed by the employee and immediate supervisor only: From /To
	From /To From /To
2.	From /To/To
3.	Employee's alternative worksite is:
4.	Describe in detail the designated work area at the alternative worksite:
5.	At the <u>official duty station</u> , <i>Employee's</i> work hours and tour of duty are from to, on the following days:
5.	At the <u>alternative worksite</u> , <i>Employee's</i> work hours and tour of duty will be from to, on the following days:, with a lunch break that is
	considered "off-duty" time.

- 7. Upon request of *Employee's* supervisor, *Employee* must be able to report back to the official duty station within two (2) hours of the request.
- 8. The supervisor will maintain a copy of *Employee's* work schedule as will the timekeeper, and *Employee's* time and attendance will be recorded in the same manner as if s/he were performing official duties at the official duty station.

III. WORK STANDARDS AND PERFORMANCE

- 1. The *Employee* will meet with the supervisor to receive assignments or projects and to review completed work as necessary and appropriate. All assigned work will be completed according to work procedures as directed by the supervisor, and according to guidelines and expectations stated in *Employee's* performance plan.
- 2. The supervisor will evaluate *Employee's* job performance in accordance with *Employee's* performance plan.
- 3. *Employee* agrees to limit performance of his or her officially-assigned duties to assignments or projects approved by the supervisor for the alternative worksite.
- 4. Employee must also be able to respond to any work-related voice mails or electronic mails by close of business or within 24 hours from receipt of the same.
- 5. *Employee* may be required to return to the official duty station if DBH network or systems are unavailable and can not be accessed for their use for significant lengths of time.
- 6. Employee will apply approved safeguards to protect Department of Behavioral Health (DBH) or District government records at the alternative worksite from unauthorized disclosure and damage, and will comply with the Privacy Act, Mental Health Information Act (MHIA), and the Health Information Portability and Accountability Act (HIPAA) requirements and applicable DBH policies. (See DBH Policy 645.1, DBH Privacy Policies and Procedures.) DBH data shall not be stored on any systems or devices not provided or approved for use by DBH.
- 7. The supervisor shall provide the employee with specific instructions on protecting any confidential information from being exposed, especially in the case of employee owned equipment where others may use the same computer.

IV. COMPENSATION AND BENEFITS

1. *Employee* will continue to work in a pay status while working at his or her alternative worksite. All salary rates, leave accrual rates, and travel entitlements will remain as if *Employee* performed all work at the official duty station.

- 2. *Employee* understands that overtime work must be approved in advance by the supervisor. If *Employee* works overtime that has been approved in advance, s/he will be compensated in accordance with D.C. personnel regulations, applicable law, DBH policy and, where applicable, collective bargaining agreement.
- 3. By signing this Agreement, Employee agrees that failing to obtain approval for overtime work may result in his or her removal from the Program or other appropriate action.
- 4. *Employee* must obtain supervisory approval before taking leave in accordance with established office procedures. By signing this form, *Employee* agrees to follow established procedures for requesting and obtaining approval of leave.

V. EQUIPMENT/EXPENSES

- 1. If *Employee* uses DBH equipment, s/he agrees to protect such equipment in accordance with DBH guidelines. District government-owned equipment will be serviced and maintained by DBH.
- 2. The employee agrees that the use of equipment, software, data and supplies provided by DBH for use at the employee's alternative work location is limited to authorized personnel and/or purposes related to business for DBH.
- 3. DBH reserves the right to recoup the value of any unreturned property from the employee through all appropriate means, including from the employee's final pay check.
- 4. If *Employee* provides equipment, s/he is responsible for servicing and maintaining it operational with a working internet connection and a working telephone with a functional voice mail system. DBH Help Desk support is not available for employee owned equipment.
- 5. When employee-owned equipment is used, it may be inspected prior to initiation of the telecommuting agreement.
- 6. Neither DBH nor the District government will be liable for damages to *Employee's* personal or real property during the course of performance of official duties or while using District government equipment at the alternative worksite.
- 7. Neither DBH nor the District government will be responsible for operating costs, home maintenance, or any other incidental cost (e.g., utilities) associated with the use of *Employee's* residence as an alternative worksite.
- 8. DBH will not purchase desks or other furniture or fixtures for telecommuters and will not be liable for any costs upon termination of the agreement. Based on supervisory pre-approval, DBH will be responsible for the cost of all business-related long

- distance phone calls while telecommuting. Telephone costs must be supported by itemized phone bills, etc. and paid by the employee's program.
- 9. Any telecommuting expense, pre-approved by the supervisor, not specifically covered in this agreement will be dealt with on a case-by-case basis between employee and supervisor.
 - The process for submitting any allowable costs for reimbursement will be established and disseminated by the DBH Office of the Chief of Administrative Operations.
- 10. It is permissible for approved telecommuters to take a reasonable number of office supplies (pens, pencils, stationery, envelopes, etc.) to the alternative worksite for telecommuting.

VI. SAFETY

Employee is covered by the appropriate provisions of the Disability Compensation Program, as appropriate, if injured through the use of DBH owned equipment. Employee will immediately notify his or her supervisor of any work-related injury that occurs at the alternative worksite during approved working hours. The supervisor will investigate all accident and injury reports immediately following notification.

VII. INDEMNIFICATION

I indemnify and hold harmless the District government, its employees, agents and officers from any and all liability for personal injury or any claim for compensation whatsoever that may be filed against the District government, its employees, agents or officers, arising from any incident that occurs while I am working at my place of residence or other alternative worksite. This indemnification provision shall be null and void in the event I am not approved for participation in the Program. If the application is approved but is subsequently terminated, the indemnity provision shall no longer be in effect after the last day on which I was allowed to participate in the Program.

VIII. INITIATION AND TERMINATION OF AGREEMENT

- 1. Employee agrees to adhere to this Agreement, to DBH Policy 717.4 on telecommuting, and any other applicable DBH guidelines and policies.
- 2. The signature of the supervisor and the second level manager/equivalent below indicates DBH's concurrence with *Employee's* participation in the *Program*, and DBH's intention to adhere to the *Agreement* and other applicable guidelines, policies, and procedures.

- 3. *Employee* may terminate participation in the *Program* at any time, subject to the terms of the *Agreement*. *Employee* shall provide at least fifteen (15) calendar days advance notice to the supervisor. The supervisor should also provide fifteen (15) calendar days advance notice to *Employee*, where practicable.
- 4. The supervisor may terminate *Employee's* participation in the *Program* at any time for reasons that include, but are not limited to, *Employee's* performance and the program's organizational needs.
- 5. At end of each telecommuting period specified in this *Agreement*, the supervisor will complete a *Telecommuting Status Report* to evaluate the *Program*.
- 6. By signing below, *Employee* agrees to comply with the terms of the *Agreement* and acknowledges that s/he has received a copy of the DBH Policy 717.4, Telecommuting.

IX. ALTERNATIVE WORKSITE INFORMATION

Employee's alternative worksite address and tele	phone number:
(Address)	
(City, State, and Zi	p Code)
(Phone Numb (Employees must keep this infor	
☐ DBH equipment will be provided as follows:	
(attach additional sheet as needed)	
☐ Employee owned equipment will be used	
Employee Signature	Date
Supervisor Signature	Date
Second Level Manager/Equivalent Signature	Date

D.C. DEPARTMENT OF BEHAVIORAL HEALTH

TELECOMMUTING PROGRAM APPEALS APPLICATION

Any employee whose request for participation in the Telecommuting Program has been denied by his or her immediate supervisor may submit an appeal within ten (10) calendar days of the decision. The appeals application must include a detailed justification substantiating the request for reconsideration. A copy of the denied application must be attached.

Appeal Levels:

- The appeals application must be submitted to the 2nd (next)-level manager/equivalent.
- If the employee is dissatisfied with the decision rendered by the 2nd-level manager/equivalent, he/she may request a review of that decision through the normal chain of command to the DBH Director. The appeal may be resolved at any level, however if the DBH Director renders the decision, it is final and not appealable.

Employee Information: Employee Name Title Grade/Step Agency & Program (Agency: BHA, SEH, or MHSD) Program Supervisor Telecommuting Schedule Selected:

Circle day(s) of the week: Mon., Tues., Wed., Thurs., Fri.

Work Hours: From To

Telecommuting Program Appeals Application Written Justification/Reason for Appeal: (Please attach additional sheets if necessary) Employee Signature Date **Deciding Official:** _____ Appeal Denied Appeal Granted **Justification for Denial:** (Please attach additional sheets if necessary) Name ____ Title (Print) Signature____ Date_____

A copy of the decision must be submitted to the Telecommuting Program Coordinator in the DBH Division of Human Resources, at the Behavioral Health Authority, 64 New York Ave., NE, 3rd floor, Washington, DC.

DBH Policy 717.4

Exhibit 4—7b(2) Page 1 of 2

FACTORS TO CONSIDER WHEN MAKING A DECISION ON TELECOMMUTING

- **A.** In determining whether the <u>nature of the work</u> is suitable, the following should be considered:
 - The level of <u>supervision</u> that the employee's work requires;
 - The level of thinking and writing required:
 - The level of <u>face-to-face contact</u> with other employees/public required (especially in cases for 5 days telecommuting per workweek);
 - The level of <u>telephone communications</u> required; and
 - The level of <u>in-office reference materials or computer network data</u> <u>files</u> needed to competently perform job.
- **B.** In determining whether the employee's <u>work habits</u> are suitable, the following should be considered:
 - The <u>amount of supervision</u> or frequent feedback needed, i.e., ability to work independently;
 - The quality of organization and planning skills;
 - The importance of co-workers' input to work function:
 - The <u>amount of self-discipline</u>, <u>self-direction</u> required concerning the work (duties);
 - The reliability concerning work hours;
 - The employee's past and present level of performance (proven ability to perform, self-motivation);
 - The employee's record on whether disciplinary actions have been taken against him or her related to work performance;
 - Whether the employee is on a performance improvement plan;
 - The desire or need to be around people:
 - The ability to manage time and meet clear objectives;
 - The desire or need for <u>flexibility for any reason</u>; and
 - The <u>quality of work performance</u> or productivity.
- C. Supervisor's/manager's management traits and role are just as critical to the success of a telecommuting arrangement. As with the employee, there are management traits that help make telecommuting work. They are:
 - An open, positive attitude towards telecommuting;
 - A mutual trust and respect in ongoing relations with the employee;
 - Effective organizational and planning skills:
 - The ability to establish clear objectives and measurements:
 - Willingness to provide feedback regularly:
 - The ability to facilitate open communication; and
 - An innovative and flexible approach to supervising subordinates and interacting with co-workers.

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REASONS FOR MODIFYING OR TERMINATING A TELECOMMUTING WORK AGREEMENT

The following are examples of reasons for modifying or terminating a *Telecommuting Work Agreement*:

- When the employee is reassigned to another supervisor or subordinate component (i.e., different office or division);
- When the employee is reassigned to a different position;
- When the employee's or organization's productivity decreases in quantity or quality;
- When the employee fails to observe the requirements of the *Telecommuting Program*;
- When assignments or projects are not completed within the agreedupon timeframes (assuming that the delays are within the employee's control);
- When assignments or projects change;
- When the employee repeatedly fails to be accessible by either telephone or e-mail during the agreed-upon work schedule, or other similar reasons; or
- When a determination is made that assignments or projects contain sensitive or confidential information that would be at an unacceptable risk; and
- When an employee has or receives an official performance rating of "Unsatisfactory" or "Needs Improvement" if the supervisor determines that the employee's performance is impacted by the telecommuting.

D.C. Department of Behavioral Health

TELECOMMUTING STATUS REPORT

The following status report is designed to assess the overall performance of the *Telecommuting Program*. At the end of the period specified in the *Telecommuting Work Agreement*, each supervisor shall complete a report on each participant in the *Program* under their direct supervision. Upon completion, the report should be submitted to the DBH *Telecommuting Program Coordinator* located in the DBH Division of Human Resources.

Supervisor's Name:Agency & Program:		
Agency & Program:(Agency: BHA, SEH, M Position Title/Series/Grade:	HSD)	
Name of employee you supervise:		
Report Period: From:To:		
Commuting Miles per Day (Round Trip)		
Please answer the following questions:		
.	-	
1. On the days your employee telecommuted, did he	-	
1. On the days your employee telecommuted, did he	nmunication? Check all No. of Calls/	that apply: Average
On the days your employee telecommuted, did he direction? If so, what were the reasons for the contact of	nmunication? Check all No. of Calls/ Emails	that apply: Average
 1. On the days your employee telecommuted, did he direction? If so, what were the reasons for the confidence of a direction of questions 	nmunication? Check all No. of Calls/ Emails	that apply: Average
 I. On the days your employee telecommuted, did he direction? If so, what were the reasons for the con a. General work direction or questions b. Employee needed information to do work 	nmunication? Check all No. of Calls/ Emails ————	Average Length of Call
 I. On the days your employee telecommuted, did he direction? If so, what were the reasons for the con a. General work direction or questions b. Employee needed information to do work c. Equipment problems 	nmunication? Check all No. of Calls/ Emails ————	Average Length of Call
 I. On the days your employee telecommuted, did he direction? If so, what were the reasons for the condition. If a. General work direction or questions. If b. Employee needed information to do work. If c. Equipment problems. If a condition did not describe the condition of the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition. If so, what were the reasons for the condition.<td>nmunication? Check all No. of Calls/ Emails —————</td><td>Average Length of Call</td>	nmunication? Check all No. of Calls/ Emails —————	Average Length of Call
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2. Did you notice any change in your employee's product what was the nature of the change. Check applicable answers	tivity d wer:	uring th	nis repor	t period	d? If so,
☐ a. No change.					
□ b. Increase in productivity.					
☐ c. Decrease in productivity.					
 As a supervisor, did you experience any problems as a apply: 	result	of telec	ommutii	ng? Ch	neck all that
			RATE		
	Min Prol	or olem		Maj Prol	
	1	2	3	4	5
a. Communication with employee was difficult.					
b. Scheduling meetings or conferences was difficult.					
c. Complaints from co-workers.					
d. Complaints from colleagues outside of work unit.					
e. Complaints from public or officials from outside					
of agency.					
f. Employee didn't work hours he/she was scheduled.					
g. Employee worked too long while telecommuting.					
h. I'm not sure how much employee accomplished.					
i. Other (please specify)		O			

4. Indicate whether you notice any of the following advantages? Check all that apply:

			RATE					
			Minor			Major		
			Adva 1	antages 2	3	Adva 4	antages 5	
	a.	Other employees could use the employee's space and equipment during the day he or she was not present.	Ō		о П	Ō	<u> </u>	
	b.	Improvement in employee's demeanor towards work or assignments.		0		٥		
	c.	Employee was able to work even though he/she was mildly ill.	0	0				
	d.	Employee used less vacation time than might have been expected.						
	e.	Other (please specify).			□		0	
5.	G	eneral comments (optional):						
					-	·		_
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